

# THE CASSEL HOSPITAL

FOR

FUNCTIONAL NERVOUS DISORDERS

(Founder: The Right Honourable SIR ERNEST CASSEL, G.C.B., G.C.M.G., G.C.V.O.)

PATRON:

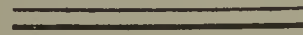
HER MAJESTY QUEEN MARY.



## Report and Accounts

FOR THE YEAR ENDED

31st DECEMBER, 1938.



SWAYLANDS, PENSHURST, KENT.

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# THE CASSEL HOSPITAL

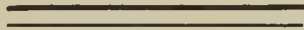
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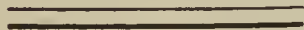
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## Report and Accounts

FOR THE YEAR ENDED

31st DECEMBER, 1938.



SWAYLANDS, PENSHURST, KENT.

# The Cassel Hospital for Functional Nervous Disorders.

(Founder : The Right Honourable Sir ERNEST CASSEL, G.C.B., G.C.M.G., G.C.V.O.)

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## *Patron.*

HER MAJESTY QUEEN MARY.

## *Trustees.*

The Rt. Hon. Sir FELIX CASSEL, Bt., K.C. (Chairman)  
Sir COURTAULD THOMSON, K.B.E., C.B.

## *General Committee.*

The Rt. Hon. Sir FELIX CASSEL, Bt., K.C. (Chairman)  
Sir E. FARQUHAR BUZZARD, Bt., K.C.V.O., M.D., F.R.C.P.  
Lady HELEN CASSEL.  
The Rt. Hon. LORD DAWSON OF PENN, P.C., G.C.V.O., K.C.B., K.C.M.G.,  
R. D. GILLESPIE, M.D., F.R.C.P. [M.D., F.R.C.P.]  
BERNARD HART, M.D., F.R.C.P.  
Sir ARTHUR HURST, M.D., F.R.C.P.  
Mrs. JOSHUA  
Sir WALTER LANGDON-BROWN, M.D., F.R.C.P.  
Lady LOUIS MOUNTBATTEN  
GEORGE RIDDOCH, M.D., F.R.C.P.  
T. A. ROSS, M.D., F.R.C.P.  
J. A. RYLE, M.D., F.R.C.P.  
C. P. SYMONDS, M.D., F.R.C.P.  
Sir COURTAULD THOMSON, K.B.E., C.B.  
Miss WINIFRED THOMSON

## *Consulting Physicians.*

Sir E. FARQUHAR BUZZARD, Bt., K.C.V.O., M.D., F.R.C.P. (Chairman of the  
Medical Committee).  
The Rt. Hon. LORD DAWSON OF PENN, P.C., G.C.V.O., K.C.B., K.C.M.G., M.D.,  
R. D. GILLESPIE, M.D., F.R.C.P. [F.R.C.P.]  
BERNARD HART, M.D., F.R.C.P.  
Sir ARTHUR HURST, M.D., F.R.C.P.  
Sir WALTER LANGDON-BROWN, M.D., F.R.C.P.  
GEORGE RIDDOCH, M.D., F.R.C.P.  
T. A. ROSS, M.D., F.R.C.P.  
J. A. RYLE, M.D., F.R.C.P.  
C. P. SYMONDS, M.D., F.R.C.P.

## *Consulting Ophthalmologist.*

A. F. MACCALLAN, C.B.E., M.D., F.R.C.S.

## *Consulting Laryngologist.*

G. SECCOMBE HETT, F.R.C.S.

## *Consulting Gynæcologist.*

E. L. HOLLAND, M.D., F.R.C.P., F.R.C.S.

*Medical Director & Physician.*

C. H. ROGERSON, M.D., M.R.C.P., D.P.M.

*Assistant Physicians.*

CHRISTINE H. SHEARER, M.B., Ch.B.

W. C. M. SCOTT, B.Sc., M.D., (Tor.), D.P.M.

MARION GREAVES, M.R.C.S., L.R.C.P., D.P.M.

*Resident Medical Officer.*

W. M. McINTYRE, M.D., M.R.C.P.Ed.

*Matron.*

Miss D. E. M. BELLETT.

*Bankers.*

MIDLAND BANK LIMITED,

Poultry and Princes Street, London, E.C.2.

*Solicitors.*

LEWIS & LEWIS,

Ely Place, E.C.1.

*Auditors.*

BARTON, MAYHEW & Co., Chartered Accountants,

Alderman's House, Bishopsgate, London, E.C.2.

*Architect.*

J. MACLAREN ROSS, A.R.I.B.A.

11, Victoria Street, S.W.1.

*Secretary.*

C. HAKE, Swaylands, Penshurst, Kent. (Telephone: Penshurst 345.)

# THE CASSEL HOSPITAL FOR FUNCTIONAL NERVOUS DISORDERS.

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## NINETEENTH ANNUAL REPORT OF THE GENERAL COMMITTEE FOR THE YEAR ENDED 31st DECEMBER, 1938.

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### FINANCE.

1. In order to comply with the requirements of the Central Bureau of Hospital Information, the Accounts of the Hospital for the past year have been drawn up in the form prescribed for Voluntary Hospitals under the King Edward VII Revised Uniform System. Apart from the reclassification of certain items of Income and Expenditure, the only material alteration in the Accounts is the discontinuance of the Fixed Annual Allocations to the Renewals and Repairs Fund. In the past these allocations have been made with a view to eradicating the inevitable fluctuations as between one year and another in expenditure on renewals and repairs, but for the sake of conformity with the Revised Uniform System the expenditure actually incurred during the year will now form the basis for inclusion in the Accounts.

2. There was an excess of Income over Expenditure for the year of £537 17s. 10d. compared with a deficit of £1,075 16s. 1d. in the previous year, the latter figure having been adjusted to that which would have been shown by Accounts prepared on the new basis.

3. The increased use of the available accommodation has resulted in the Income derived from Patients Fees being approximately £1,600 higher than in the previous year, whilst Expenditure has increased by £200. Renewals and Repairs to Buildings and Plant amounted to £1,681 compared with £2,411 in 1937. Exceptional payments included Grants of £200 each to the Head Chauffeur and the Estate Carpenter, both of whom retired after many years' service.



4. Income from Investments which has been applied as previously in relief of the General Expenditure of the Hospital, amounted to £5,613, compared with £5,801 for the year 1937. This reduction arises from the passing of the Interim Dividend on the London & North Eastern Railway 4% First Preference Stock and from the change of certain Investments referred to in paragraph 6 of this Report.

5. The cost per Patient averaged £7 3s. 3d. per week compared with £7 12s. 9d. in 1937. Detailed comparisons of these costs will be found on Page 14 the 1937 figures as previously published having been adjusted where necessary so as to comply with the new form of Accounts.

6. During the year, two of the shorter dated Investments, viz., £10,000 London County 5% Consolidated Stock 1940/60, and £5,000 Palestine 5% Loan 1942/67, both standing at premiums considerably above their redemption price, were sold and the proceeds re-invested by the purchase of Irish Free State 4½% Land Bonds. A profit of £756 15s., which resulted from these realisations has been credited to the Founder's Trust Fund. The market value of the various Investments of the Founder's Trust and General Funds at the close of the year shows an appreciation over their original cost of £7,030.

## MEDICAL.

7. The Medical Report will be published separately this year and will be concerned with those patients discharged from the Hospital during the year 1938.

## GENERAL.

8. The accommodation for patients consisted, as in the previous year, of 64 beds. The average number of beds occupied was 62.7 as compared with 59.33 in the previous year. This represents a record in any year since the Hospital opened in 1921.

9. The patients have produced several one-act plays during the year and recently aspired to a full length three-act play—A. A. Milne's "The Dover Road," which was a great success. Ballroom dancing classes have proved useful to many patients and Miss Stiles and Miss Greaves have recently started a Folk Dancing class which is well attended. In the Drawing room there have been a number of new ideas for evening entertainment and Flag Whist, Bridge and Beetle Drives have proved very popular. Entertainments this year have been run by a Committee of patients, elected by the patients themselves, Miss Greaves being an ex-officio member of the Committee. This arrangement has worked very well, many original ideas have been carried out and the patients concerned have had a real opportunity for responsibility and service for the community. In the Workshop specially good work has been done in pewter, copper and brass overlay, in leatherwork and in weaving ; several suit lengths of tweed have been completed on the large loom.

10. The Games section continues to be popular and as in the case of entertainments, most of the games have been run by Committees of patients elected by the patients, resulting in many competitions being arranged and an increased interest in the games themselves and the occupational work connected therewith. A local golf professional visited the Hospital about once a week to give lessons to patients who wished to avail themselves of his services. Cricket matches were arranged during the summer and every Saturday a team of patients augmented when necessary by members of the staff, took the field against local clubs. Several Hockey matches were arranged but quite a number had to be cancelled owing to bad weather.

11. Several friends and patients have given books to the Hospital Library and a generous gift of £20 was given for this purpose by the Chairman. These gifts are very much appreciated.

12. The Committee paid their usual annual visit to the Hospital on the 28th May. Individual members of the Committee also visited the Hospital at various times.



13. At Christmas there was the usual Christmas Tree. Dances were held and there was a performance by a first-class Conjuror and Entertainer. In addition the Staff gave a concert.

14. General structural repairs and annual decorations have been carried out under the supervision of the Architect.

15. During the crisis in September, the Hospital had the work of A.R.P. well in hand. Gas masks were fitted and issued to all members of the staff and the patients; gas proof rooms were prepared; fire precautions taken; air raid wardens had been selected, trained and qualified, and the medical and nursing staffs had received special lectures.

16. The Committee desire to take the opportunity of placing on record how much the Hospital is indebted to the Medical, Nursing, Administrative and other staffs, for the care, zeal and ability which they have shown in the discharge of their duties.

### STAFF.

17. In September, Dr. David Ross, M.B., Ch.B., F.R.F.P.S.G., resigned his post as Assistant Physician.

18. Dr. Morris Robb, M.R.C.S., L.R.C.P., M.B., B.S.(Lon.), D.P.M., was engaged as locum tenens during the summer holidays from May to October inclusive.

19. Dr. William M. McIntyre, M.D., M.R.C.P.Ed., was engaged as locum tenens from August to October inclusive and was appointed to the permanent staff as Resident Medical Officer on the 1st November.

By Order of the General Committee,

FELIX CASSEL,

3rd June, 1939.

*Chairman.*

# THE CASSEL HOSPITAL FOR FUR

## INCOME AND EXPENDITURE ACCOUNT FO

INCOME.								£	s.	d.
ORDINARY—										
I. RECEIPTS ON ACCOUNT OF SERVICES RENDERED.										
FROM PATIENTS—										
Fees	...	...	...	...	...	...	...	18,349	4	6
II. INVESTED PROPERTY.										
Interest, Dividends, etc.	...	...	...	...	...	...	...	5,612	18	8

*Carried forward ...* £23,962 3 2

FOR THE YEAR ENDED 31st DECEMBER, 1938.

ORDINARY.		£	s.	d.		£	s.	d.		£	s.	d.			
I. PROVISIONS	... ..									5,435	18	4			
 II. SURGERY AND DISPENSARY—															
1. Drugs, Chemicals, Disinfectants, etc.	... ..					84	6	4							
2. Dressings, Bandages, etc.	... ..					9	10	5							
3. Instruments and Appliances	... ..					8	12	4							
4. Wines and Spirits	... ..					11	16	3							
5. Sundries	... ..					5	8	9							
										119	14	1			
III. DOMESTIC—															
1. Renewal and Repair of Furniture, Bedding, Crockery, etc.	... ..					563	4	3							
2. Laundry	... ..					697	19	8							
3. Cleaning and Chandlery	... ..					346	9	4							
4. Water	... ..					225	12	5							
5. Fuel, Lighting, Heat and Power	... ..					1,869	17	0							
6. Uniforms	... ..					63	17	1							
7. Sundries	... ..					119	2	10							
										3,886	2	7			
IV. SALARIES AND WAGES (MAINTENANCE)—															
1. Medical	... ..					4,115	14	1							
2. Nursing	... ..					1,937	9	6							
3. Other Officers and Employees	... ..					2,703	12	4							
4. Pensions	... ..					496	16	7							
										9,253	12	6			
V. MISCELLANEOUS—															
1. Printing, Stationery, Postages, Telephone, etc.	... ..					150	13	9							
2. Advertisements	... ..					25	8	5							
3. Insurance of Buildings, Equipment, Stores, etc.	... ..					139	13	11							
4. Garden	... ..					453	7	5							
5. Sundries—Patients' Entertainments	... ..	300	9	9											
Conveyance of Patients	... ..		77	16	7										
Sundries	... ..		53	2	7										
										431	8	11			
										1,200	12	5			
VI. ADMINISTRATION—															
1. Salaries	... ..					1,068	1	3							
2. Printing, Stationery, Postages, Telephones, etc.	... ..					92	12	0							
3. Accountancy and Audit Fees	... ..					195	16	8							
4. Sundries	... ..					58	13	9							
										1,415	3	8			
										Carried forward...			£21,311	3	7

INCOME AND EXPENDITURE ACCOUNT FOR

INCOME (*Contd.*)

*Brought forward*      £    s.   d.  
23,962    3    2

£23,962    3    2

# THE YEAR ENDED 31st DECEMBER, 1938 (Contd.).

EXPENDITURE (Contd.)					£	s.	d.	£	s.	d.
					<i>Brought forward</i>			21,311	3	7
VII. ESTABLISHMENT—										
	Renewals and Repairs to Buildings and Plant	...	...	...				1,680	19	7
VIII. RATES AND TAXES.										
	1. Rates and Taxes	...	...	...				482	2	2
	TOTAL ORDINARY EXPENDITURE	...	...	...				13,424	5	4
	BALANCE, being excess of Total Income over Total Expenditure for the year	...	...	...				537	17	10

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£23,962 3 2

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# THE CASSEL HOSPITAL FOR

## BALANCE SHEET,

	£ s. d.	£ s. d.	£ s. d.
CREDITORS AND ACCRUED EXPENSES ... ..			2,485 19 10
CAPITAL ACCOUNTS—			
(a) Founder's Trust Fund as at 31st December, 1937		207,750 13 4	
Add: Profit on Realisation of Investments		756 15 0	
		<u>208,507 8 4</u>	
(b) Special Funds—			
THE KATHARINE WALEY COHEN TRUST FUND— per contra gift for specific purposes subject to Life Annuity ... ..	1,900 0 0		
THE HELEN GERTRUDE KLAASSEN TRUST FUND —per contra gift for special purposes ...	500 0 0		
THE BERNARD TEMPLE WRINCH SETTLEMENT— per contra bequest for general purposes ...	<u>7,782 13 0</u>	10,182 13 0	
(c) General Fund as at 31st December, 1937 ...	17,068 0 5		
Add: Excess of Income over Expenditure for the year ended 31st December, 1938, per annexed Account ... ..	<u>537 17 10</u>	17,605 18 3	
			236,295 19 7
UNEXPENDED INCOME BALANCE OF SPECIAL FUND—			
Medical Director's Special Fund ... ..			24 4 3

£238,806 3 8

# FUNCTIONAL NERVOUS DISORDERS.

31st DECEMBER, 1938.

CASH AT BANK AND IN HAND—	£	s.	d.	£	s.	d.
On Account of—						
(1) General Fund ... ..	1,468	9	10			
(2) Medical Director's Special Fund ... ..	24	4	3			
				1,492	14	1
STOCKS ON HAND ... ..				450	5	0
DEBTORS AND PAYMENTS IN ADVANCE ... ..				549	6	8
INTEREST ACCRUED ON INVESTMENTS ... ..				1,794	8	1
INVESTMENTS AT COST—						
(a) Founder's Trust Fund—						
£5,500 The Cunard Steamship Co., Ltd., 5% Mortgage Debenture Stock	5,333	15	0			
£26,862/19/10 India 3% Stock ... ..	14,777	7	0			
£9,970/5/11 3½% War Loan ... ..	9,837	8	3			
£10,000 India 4½% Loan, 1950/55 ... ..	9,041	10	0			
£1,230 Burt, Boulton & Haywood Ltd., 6% 1st Mortgage Debenture Stock ... ..	1,267	13	6			
£18,711/13/6 Local Loans 3% Stock ... ..	14,592	17	9			
£10,000 Birmingham Corporation 4½% Redeemable Stock, 1945/55 ...	9,853	15	0			
£10,796/9/7 Commonwealth of Australia 5% Registered Stock, 1945/75	10,748	15	8			
£4,029/5/0 Union of S. Africa 5% Loan, 1945/75 ... ..	4,000	0	0			
£7,222/19/6 Consolidated 4% Stock ... ..	7,200	4	0			
£7,200 London & North Eastern Railway 4% 1st Preference Stock ...	4,973	8	9			
£3,237/13/6 3½% Conversion Loan, 1961 ... ..	2,476	19	7			
£500 London Transport 5% "A" Stock ... ..	496	18	0			
£2,500 Bass Ratcliff & Gretton Ltd., 3½% "B" Mortgage Debenture Stock ... ..	2,572	19	6			
£2,500 Barclay Perkins & Co., Ltd., 3½% Mortgage Debenture Stock	2,543	11	6			
£1,500 Bristol Corporation 3% Loan 1958/63 ... ..	1,491	12	3			
£378/14/3 Irish Free State 4½% Land Bonds ... ..	418	1	11			
(Market Value £109,001/11/6)	101,626	17	8			
(b) Special Funds—						
THE KATHARINE WALEY COHEN TRUST FUND per contra—						
£2,000 "Shell" Transport & Trading Co., Limited, 5% 1st Preference Stock. Fully paid (Market Value £2,525) ... ..	1,900	0	0			
THE HELEN GERTRUDE KLAASSEN TRUST FUND per contra—						
£496/4/6 3½% War Loan at cost (Market Value £486/6/0) ... ..	500	0	0			
THE BERNARD TEMPLE WRINCH SETTLEMENT—						
per contra £7,807/6/0 Consolidated 4% Stock (Market Value £8,197/13/4) ... ..	7,782	13	0			
				10,182	13	0
(c) General Fund—						
£14,338/5/9 Irish Free State 4½% Land Bonds (Market Value £15,485/6/11)	15,829	8	6			
				127,638	19	2
LAND, BUILDINGS AND EQUIPMENT OF THE HOSPITAL—						
As at 31st December, 1937 ... ..				106,880	10	8
				£238,806	3	8

We have audited the above Balance Sheet dated 31st December, 1938, and have obtained all the information and explanations we have required. In our opinion such Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of affairs, according to the best of our information and the explanations given to us and as shown by the books of the Hospital.

ALDERMAN'S HOUSE, BISHOPSGATE,  
LONDON, E.C.2.

BARTON, MAYHEW & CO.,  
Chartered Accountants.

3rd June, 1939.

# STATISTICAL TABLES FOR THE YEAR ENDED 31st DECEMBER, 1938

and comparison with the Year ended 31st December, 1937.

## ACCOMMODATION.

			1938	1937
Number of available beds	...	...	64	64
Average number of patients resident daily	...	...	62.70	59.33
Number of admissions during the period	...	...	140	143
Number of discharges during the period	...	...	137	147
Number remaining at 31st December	...	...	62	59

## EXPENDITURE.

				Expenditure for the year ended 31st Dec., 1938	Average weekly cost per patient during 1938.			Average weekly cost per patient during 1937.		
ORDINARY.				£ s. d.	£	s.	d.	£	s.	d.
Provisions	...	...	...	5,435 18 4	1	13	3	1	14	8
Surgery and Dispensary	...	...	...	119 14 1			9			11
Domestic	...	...	...	3,886 2 7	1	3	9	1	6	11
Salaries and Wages	...	...	...	9,253 12 6	2	16	7	2	14	10
Miscellaneous	...	...	...	1,200 12 5			7 4			7 6
Administration	...	...	...	1,415 3 8			8 8			9 9
Establishment	...	...	...	1,680 19 7	10		3	15		7
Rates and Taxes	...	...	...	432 2 2	2		8	2		7
Total Cost				£23,424 5 4	£7	3	3	£7	12	9









